

To APO or not to APO...

Lessons Learned at Texas A&M University



T2 Executive Forum – February 2018

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transport.tamu.edu

Discussion

- What is APO?
- The MATRIX
- What about APO with Distinction
- Selecting a site reviewer
- Strategies for data collection
- Strategies for data organization
- What counts as evidence?
- Is now the time for APO?

What is APO?



Standard of Excellence Industry Best Practices

Ongoing Evaluation & Improvement

What about APO With Distinction?

- Must meet each of the <u>25</u> required criteria for this designation in addition to 80% of all other criteria for Accreditation.
- Meet 80% of the APO with Distinction criteria.



WITH DISTINCTION



The MATRIX

Governance and Organization-85

Financial Budgeting-107

Marketing and Communication-127

Safety, Security and Risk Management-94

Data Management and Security-129

Sustainability-10₁₂

Regulations, Enforcement, Adjudication and Collection-217

Personnel Education and Development-115

Access Management-86

Asset Maintenance-97

Access and Revenue Control-223

Third-Party Contractors and Service Level Agreements-81

Planning and Monitoring-64

Customer Service-1010



Selecting a Site Reviewer













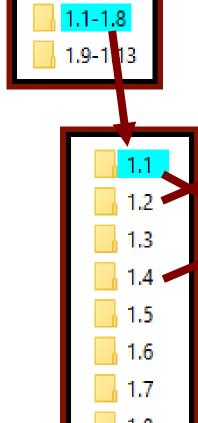
	EVIDENCE		Initi	al When Your Portion is Complete
nission and/or vision	Mission	Debbie		
correspondence.		Therese;Lynn; Melissa	-	Debbie
1 short-term planning	Appeals; W/L; always customer in mind; construction	Debbie		Therese;Lynn; Melissa
	planning; Lot 88 policy planning; RV mtgs			Debbie
training program for all staff.	IPI training; annual evals; departmental training	Kelley;Anne; Therese		
	Receptionist and CSU go to CSU for CS training; SPEV	Kelley; Therese; Lynn		Kelley;Anne; Therese
all staff.	Julie's unit's training; Cindy Campbell;SPEV videos	Therese; Julie; Kelley; Lynn		Kelley; Therese; Lynn
	Email;phone, live chat;annual survey; random survey	Therese		Therese;Julie;Kelley;Lynn
tomers.	Email;phone, live chat;annual survey; random survey	Therese		Therese
1 minimum).	Survey Monkey	Melissa		Therese
S.	Alt Trans; Wheeler Weds; Fix Flat; Gas; Charge;	Therese		Melissa
	The finite, white or wear, fair har, out, orange,	2202000		Therese
	EVIDENCE			
		Therese		
		Therese		Therese
ance tickets or citations.	Appeal; Pay; In Person; Call; Chat	Therese		Therese
				Therese
email, text, or in- person.		Therese		Therese
		Melissa		McC
	Hub kudos; in responses to cust; Star Awards; Holiday	Debbie		Melissa Debbie
	Food for fines; iPads for compliance; trick or treat; permit	Therese; Melissa	-/	Therese; Melissa
uct or relationship to its	contest; wheeler weds; earth day		nit	Therese, Menssa
ther tasks.	TTI students; Lot 88; Counting at NSG; Dutch	Ron; Melissa; Debbie		Ron; Melissa; Debbie
and acts upon the results of th	Mode split; Satisfaction survey/Lot 23, etc.	Melissa; Debbie		Melissa; Debbie
vent parking.	TTI plan; Julie's plans; Lynn's plans	Lynn		Lynn

- 1.0 Governance and Organization
- 2.0 Planning and Monitoring
- 3.0 Financial Budgeting and Financial Mgt
- 4.0 Customer Service
- 5.0 Personnel Education and Development
- 6.0 Access and Revenue Control
- 7.0 Asset Maintenance
- 8.0 Regulations, Enforcement, Adjudication and Collection
- 9.0 Safety, Security and Risk Management
- 10.0 Sustainability
- 11.0 Access Management
- 12.0 Marketing and Communication
- 13.0 Data Management and Security
- 14.0 Third-Party Contractors and Service Level Agreements
- Administrative Info
- Matrix

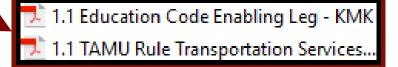
Strategies for data organization



1.0 Governance and Organization 2.0 Planning and Monitoring 3.0 Financial By digeting and Financial Mgt 4.0 Customer Service



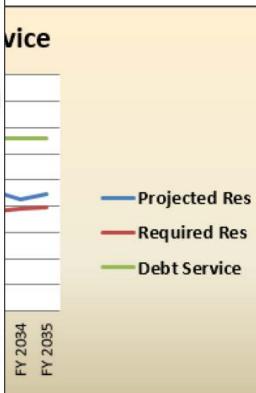
- 1.4 2016 RV Manual KMK I.4 ARC manuals - KMK 1.4 Baseball Manual 2016 - KMK 1.4 Cashiering CS - KMK 1.4 Customer Service Admin Process -... 1.4 Football Manual 2016 - KMK 1.4 New Employee Training 1.4 New Training M aal SE - KMK Manual Remote SE - KMK ggiEpass Information and Proced... 1.4 Basic Register Procedures CS - KMK 1.4 Borrow-A-Bike Procedures - KMK 1.4 Cashier POS Station Manual SE - K... 1.4 Dept Video Transcript CS - KMK 4 Gameday Procedures Spec Ev - KMK eralCloseOut CS - KMK 1.4 How to carek permit availability C... 1.4 How to Enter Ve. er Service Apps ... 1.4 How to Renew your Ven 1.4 How to Use BPP CS - KMK 1.4 NSF Procedures CS - KMK 1.4 Permit Inventory Process - KMK 1.4 Proper Barricade Stacking - KMK 1.4 STUDENT WITHDRAWL PROCESS4 The Records Retention Procedure ... 1.4 Transportation Serivces Rule Policy... 1.4 Tweet Deck Instructions CS - KMK 1.4 Waitlist Import to Excel Procedures... 1.4 Waitlist Move Prep CS - KMK
- 1.2 Debbie Hoffman TS Associate Dire...
 1.2 Division of Finance and Admin Or...
 1.2 Doug Williams TS Director job duti...
 1.2 Kenny Kimball TS Assistant Directo...
 1.2 Parking Rules Web Page TS KMK
 1.2 Peter Lange TS Associate VP job d...
 1.2 System Offices Org Chart KMK
 1.2 TAMU Rule Parking TS KMK
 1.2 TAMU Rule Parking TS KMK
 1.2 University Accountability Transpar...
 1.2 University Leadership Web Page ...
 1.2 University Rules Page Showing Rol...
- Strategies for data organization





	PY 2008	PT 2018	TY MARK	FY 2021	71707	PERMIT	PY:3036	PE 3636	FY.2638	PY 20UT	77 363K	DOM:	FY 2010	
leginning Reserve Balance	8 SAMESTAS	\$16,000,996.96	\$15.496,DA.30	\$34,005,056,14	\$16,275,456.49	EGLY(5,979.42	\$14,0%(27),79	\$15,943,139,39	\$16,250,403,14	\$13,400,150,50	\$15,00,409.81	S 14,862,780.60	\$ 10,900,000.25	5.3
evetue														
Permit Revenue	3. 13,696,430,17	\$16,603,247.31	E17.130.184.99	\$17,475,788.66	\$15,812,244.40	\$10,100,400.72	\$15,072,132,74	\$19,644,296.72	\$20,425,625.43	521,344,394.17	511,000,011.00	9 33,949,304.96	5.23,675,992.14	151
Violations & Fines	1,184,112.06	1,599,950.18	3,615,952,75	1,490,113.29	2,648,625.58	1,669,517.69	1,683,566.87	2,499,582,54	3,717,966,36	1,710,500.00	3,749,045-23	1,767,341.68	1,785,017,11	
Approve	29,519.99	36,229.39	36,541,76	36,347,36	35,105.67	31,467.23	31,791.90	12,099.72	12.439.71	32,764,52	38,072.17	SILAGLUS	36,717,13	
Online Farking Reservations	294,729,25	297,175.54	305,143.26	305,144.69	306,179,14	309,257.90	152,100.58	315,403.58	\$18,606.12 P	321,794.20	325,052:14	328,262.26	331,544.68	
Visitor - Latt ST	55,813.80	28,120.24	36,573.60	. 95,757-60	29,349.19	\$9,740.66	40,140.11	40,541.11	40,548,50	41,156.40	41,769.96	40,187.69	42,409.34	
Walter - Let #1	29,325,71	23,457.97	25,692.55	21,925.48	24,066.77	24,410.46	24,854.56	24,901.11	25.136.12	25,403.62	25,833.44	25,912.19	26,175.83	
Voltor-Left 323	45,446.23	45,900:29	46,229,29	46,823-29	47,291.40	47,764,34	46,341.98	48,704.40	49.211.64	46,703.76	50,200.00	35,762.80	51,205.83	
Visitor - Left 24	18,14) 88	38,179.90	89,779,70	90,368.45	90,973.09	61,381.61	45,197.60	40,819.41	65,447.86	68,085.26	64,729.11	65,370.34	94,324.04	
Visitor - Latt 208	107,561.70	304,617,40	226,743,97	120,841.40	111,949.03	110,009.02	134,390.62	115,042.00	110,495.44	117,660.09	118,817.00	125,625.27	121,225.42	
Webs-Lat SI	217,340.32	225,512.90	221,709.04	229,906.10	226,165.39	1 1000			1	- 1	-			т
Violen Lat 88	50,405.87	34,505.93	51,419-01	31,935.27	52,450.56	51,977.06	55,306.85	54,040.50	54,561.34	95,126.56	55,676.44	56,236,24	34,756.60	
Visitor - 2017 Garage Care, (AP 75% LK)	560,000.00	793,000:00	3,000,000.00	1,710,000,00	3,815,105.00	LEWS, 305, 00	1,040,404.03	1,011,010,01	3,003,539,19	1,073,195.55	5,080,856.73	3,090,003,07	5,305,600,19	1
Visitor - 2020 Garage Eng 8-(NP 70% CCG)		1.7	796,283,47	795,777.41	754,035,18	360,767,56	796,379.21	774,016.76	760,613.55	790,457.79	799,374,30	807.570.0F	815,645.77	Т
Voltor - 2023 Garage Eng S-SVP-Cot S1 given away?			100		-	229,316,39	238,427.85	286,711.32	255,358,40	255,348.61	217,762.10	240,075,12	342,475.91	
Wolfor - 2006 Garage Lot Stiffes	4.11				-		-	-	16,500.00	96,300.00	95,400,00	16,905.03	11,718.13	
Vottor - 2008 Garage Eng C (NP 75% COS)											-	807,370,07	R15,640.77	
Violter - Central Cempus	960,525.65	974,776.86	984,524.83	254,363.66	1,004,312.58	1.014.336.71	1,624,500.28	1.094,745.36	3,045,092,74	L095349.69	1,004,099.10	1,075,790.09	1,067,327.69	
Violor - Northole Garage	\$74,000.08	379,740.03	585,317.41	581,392.61	1607,306.73	603L279.80	629,312.60	615,405,72	425,399.70	621,775.38	834,053.13	640,351.67	646,797.60	
Violar - University Center	5,462,025,05	1,876,645,06	1,491,413.71	1,306,123.61	6,821,1098-09	1,436,400,98	1,101,989.01	1,367,486.70	1,585,363.50	1,586,965.22	5,614,985.18	5,625,135.00	5,847,696.58	Т
Visitor Parking - WCG	948,150.30	301,890.30	855,319.12	106,791.23	362,346.62	MS.873.81	2891,602.04	373,329.36	377,060,64	380,602,29	384,840.58	300,404.78	390,375.85	
Voltor - Lat 72	641,060.99	947,475,60	651,546.31	060,485.76	867,090.63	675,760,54	480,499,38	987,304.19	894,377,19	701,118.96	708,130.15	715,711-48	723,369-57	
Visitor Cerfference	675,346.06	879,876.34	886,671.13	897,363.30	306,109.34	915,804.95	104,740.96	934,000.19	963,346.66	951,763.56	962,309.96	\$75,811.06	MELANZAS	
Attiets Events	1,385,976.09	1.365,475.20	1.617.691.55	1,801,385,717	3,495,049.48	1,640,947.66	1,685,000.43	1,482,949.67	1,716,713.40	1,756,805.57	1,751,045.69	1,750,917.68	1,786,766.00	Е
Twelfth Marc Charges	1,729,250,00	1.735,255.00	1,720,290.00	2,061,745.00	3.062,740.00	2,083,745.80	2,480,340,00	2,514,451.00	2,603,664,00	2,403,096-00	2.684,3111.00	2,884,311.00	2,764,999.00	
Missifarensi Nome	45,750.68	46,167.18	46,628.85	47,095,14	47,566.09	A6,541.75	46,523,17	49,007.09	46,467,47	49,990.44	50,452.16	50,997.29	11,507.29	
toestment and retirent	206,127.42	210,344.93	254,549.86	129,062.67	215,594.85	205,829.89	214,144.09	200,130.06	343,801,09	201,452.35	236,806.59	239.541.75	195,811.58	
Advertising	- manual (42)		ALCOHOLD BY				STREET, ST. ST.		AND REAL PROPERTY.	THE RESERVE AND ADDRESS OF THE PERSON NAMED IN	100000000000000000000000000000000000000	Annual Control		
otal Revenues	\$ 37,056,756.67	\$76,027,066,05	\$25,544,505.30	\$36,790,809.78	\$31,196,595.79	\$31,575,178,57	\$33,064,789.96	\$10,790,300.77	\$35,000,290.59	\$35,794,424,65	\$36,586,707.26	5 36,547,675.13	5 25 425 424 85	- 5
spenditures	-							-		-	-	-		
Description of the second seco														
alory Related Expenditures:	7 17 17 17 17	E A DESCRIPTION	E 2 400 10 10 10 10 10 10 10 10 10 10 10 10 1	S CAMP IN	1	THE PARTY OF THE				2 4 5 5 5 5 5 5 5	TA WILL STORY	To a service		17
Salaries												5 5,754,844.36		
Wages - Bulgeted Overtone	527,501,76	238,021,79	346,612,85	200,769.09	179,304.87	563,494.37	584,052.88	605,963.71	618,063.39	880,413.49		805,862,14	864,00%.79	+
Wages - Students	286,990.76	294,770.60	500,466.11	306,679.33	212,812,81	\$15,000,16	525,450,58	333,399.52	\$10,796,76	345,175,74	354,379.15	895.NA.72	366,210.35	+
Longovite	130,136.89	234,840.46	198,275,70	184,058.09	366,379.83	374,349,25	179,170,71	384,649.33	190,588.29	130,893,96	201,770.76	207,821.68	214,056.60	-
	FY 2018	25.2000	FY 2639	013831	PF 3602	17,7633	PF 2004	PF 3625.	YY 2000	PY 2027	PV 2628	193629	PE 2010	
Beginning Reserve Balance	\$ 13.9KLR2TES	\$14,022,994,58	115,494,344.17	TICHUM II	\$14,270,096.49	\$10,721,976.42	ESALUTATION .	\$15.ME.111.30	\$16,253,463,14	525,430,356.36	\$19.105.409.41	5 SAME 700 HD	12,902,195.21	8.10
Revenue:														_
Perrot Revenue												E 22,940,304.99		
Perrot foreign Valations & Fees	1,584,112.09	1,399,355.18	1,615,951.75	1,480,117.00	1,545,400.36	1,664,917.89	1,681,766.67	1,696,982.54	1,715,306.36	1,790,520:00	1,749,945.25	1,767,341.68	1.780,617.21	
Parcel Reserve Violators & Free Aggle Pats	3,594,112.0% 25,509.09	30,739.39	5,623,955.73 30,541,78	\$480,113.29 30,847.20	1,545,431.36 31,175.67	1,664,917.88 31,467.25	1,681,766.67 31,781.90	31,049,77	1,715,366.36 32,439.71	1,790,500 ms 30,744.50	1,749,845.21	1,767,341.68 31,405.09	1,780,007.21 33,797.10	
Period Research Violations & Free Aggin Pain Come Factory Reservations	3,594,112.08 29,509.00 294,229.15	1.399,955.18 30,799.39 297,173.54	1,625,963.75 30,543.78 886,546.38	\$460,113.09 30,847.00 603,144.69	1,546,433.36 31,375.67 306,376.34	1,664,017.69 31,467.29 809,217.60	1,881,396.67 31,781.60 513,195.58	1,696,362:54 31,066,72 315,453.56	1,715,366.36 32,429.71 818,606.12	1,750,500.00 30,744.90 821,794.00	1,769,845.25 30,673.37 575,912.14	3,767,343.68 33,405.09 538,362.39	1,785,617.21 33,757.15 881,546.60	
Parcel Reserve Violators & Free Aggie Pen	3,594,112.0% 25,509.09	30,739.39	5,623,955.73 30,541,78	\$480,113.29 30,847.20	1,545,431.36 31,175.67	1,664,917.88 31,467.25	1,681,766.67 31,781.90	31,049,77	1,715,366.36 32,439.71	1,790,500 ms 30,744.50	1,749,845.21	1,767,341.68 31,405.09	1,780,007.21 33,797.10	
Period Research Violations & Free Aggin Pain Come Factory Reservations	3,594,112.08 29,509.00 294,229.15	1.399,955.18 30,799.39 297,173.54	1,625,963.75 30,543.78 886,546.38	\$460,113.09 30,847.00 603,144.69	1,546,433.36 31,375.67 306,376.34	1,664,017.69 31,467.29 809,217.60	1,881,396.67 31,781.60 513,195.58	1,696,362:54 31,066,72 315,453.56	1,715,366.36 32,429.71 818,606.12	1,750,500.00 30,744.90 821,794.00	1,769,845.25 30,673.37 575,912.14	3,767,343.68 33,405.09 538,362.39	1,785,617.21 33,757.15 881,546.60	
Period Research Violations & Free Aggin Pain Come Factory Reservations	3,594,112.08 29,509.00 294,229.15	1.399,955.18 30,799.39 297,173.54	1,625,963.75 30,543.78 886,546.38	\$460,113.09 30,847.00 603,144.69	1,546,433.36 31,375.67 306,376.34	1,664,017.69 31,467.29 809,217.60	1,881,396.67 31,781.60 513,195.58	1,696,362:54 31,066,72 315,453.56	1,715,366.36 32,429.71 818,606.12	1,750,500.00 30,744.90 821,794.00	1,769,845.25 30,673.37 575,912.14	3,767,343.68 33,405.09 538,362.39	1,785,617.21 33,757.15 881,546.60	
Female National Valuations S-Free Aggir Pac Colonia Female Security Beamvalines Value - Let SF	3,594,112.08 29,509.00 294,229.15	1.399,955.18 30,799.39 297,173.54	1,625,963.75 30,543.78 886,546.38	\$460,113.09 30,847.00 603,144.69	1,546,433.36 31,375.67 306,376.34	1,664,017.69 31,467.29 809,217.60	1,881,396.67 31,781.60 513,195.58	1,696,362:54 31,066,72 315,453.56	1,715,366.36 32,429.71 818,606.12	1,750,500.00 30,744.90 821,794.00	1,769,845.25 30,673.37 575,912.14	3,767,343.68 33,405.09 538,362.39	1,785,617.21 33,757.15 881,546.60	
Formal Research Valuations & Prince Aggin Free Option Familian Researchines Valuation 1.00 SV Indiana Control Expenditures Valuation Section Valuation Talliana Valuation Talliana Tall	25,500 m 26,500 m 26,500 m 26,201.16	1,399,890,18 30,299,39 207,170,54 86,190,54 71,497,47	\$4,540,090,75 80,540,76 80,140,36 30,373,80 71,467,59	\$4,570,000.00	2,545,423,36 31,175,67 306,176,14 25,149,25 74 144 77	1,644,017.69 31,467.21 99,217.50 25,742.66 74,754,868.53	1.481.96.67 21.781.90 803.895.88 463.4633 74.644.54	1,600,340.54 31,600.72 315,410.50 40,541.51	L715,366.36 52,439.71 818,608.53 60,346.50	1,792,500.00 30,744.50 501,794.50 41,294.40	1,741,945,23 31,673,37 875,812,14 41,785,96	1,767,961.00 31,465.00 318,762.20 41,187.66 75,857.16	1,765,607.21 30,757.30 301,546.80 42,605.54 3,400,541.29	
Formity Name Valuations S-Free Again Poil Common Facility Search Valuation Lat SF Again Poil Expenditures Valuation Search Va	2,594,132.00 25,595.00 294,225.30 27,233.00 20,733.00 20,733.00 20,733.00	\$ 4,051,007,47 \$4,051,007,47 \$4,051,007,47	\$4,50,000.75 80,540.76 80,140.36 80,373.80 71.407.81	24,647,20 801,144,09 88,904,60 77,476,60 3 4,576,808,50	2,545,420,36 31,170,67 300,170,34 35,349,29 34 460,734,36 510,460,67	1,644,007,69 31,407,21 89,217,50 20,742,69 72,772,60 34,744,646,50 36,444,57	1.481,594,67 31,781,90 91,140,38 95,140,31 74,614,52 98,012,66	1,696,382-54 31,566,72 315,464,56 60,541,51 71,665,71 81,567,566,47 605,813,71	1,715,366,36 32,439,71 818,408,13 40,546,53 70,065,13 1,145,505,44 418,551,49	1,790,500 ml 30,744,50 501,794,30 40,294,40 7,294,40 40,294,40 40,413,40	1,749,845,25 81,675,87 871,812,54 41,789,96 7,675,61	1,767,861.88 31,465.00 518,762.29 42,187.66 78,403.19 40,883.18	1,785,607.21 30,757.35 311,546.59 42,605.54 31,755.31	
Formity Name Valuations S-Free Again Poil Common Facility Search Valuation Lat SF Again Poil Expenditures Valuation Search Va	\$ 4.00,70.40 \$1.00 m \$25,07.10 \$7,013.00 \$1,013.00 \$10,013.00	1,396,895.18 36,299.39 397,171,54 36,191,59	\$4,540,090,75 80,540,76 80,140,36 30,373,80 71,467,59	24,647,20 801,144,09 88,904,60 77,476,60 3 4,576,808,50	2,545,423,36 31,175,67 306,176,14 25,149,25 74 144 77	1,644,007,69 31,407,21 89,217,50 20,742,69 72,772,60 34,744,646,50 36,444,57	1.481.96.67 21.781.90 803.895.88 463.4633 74.644.54	1,600,340.54 31,600.72 315,410.50 40,541.51	L715,366.36 52,439.71 818,608.53 60,346.50	1,792,500.00 30,744.50 501,794.50 41,294.40	1,749,845,23 80,875,87 875,812,14 41,799,96 9,399,847,41 964,279,39	1,767,961.00 31,465.00 318,762.20 41,187.66 75,857.16	5,765,007.21 20,757.25 521,546.80 41,609.54 41,609.54	
Formal Research Valuations & Prince Aggin Free Option Familian Researchines Valuation 1.00 SV Indiana Control Expenditures Valuation Section Valuation Talliana Valuation Talliana Tall	\$ 4.00,70.40 \$1.00 m \$25,07.10 \$7,013.00 \$1,013.00 \$10,013.00	\$ 4,051,007,47 \$4,051,007,47 \$4,051,007,47	\$4,50,000.75 80,540.76 80,140.36 80,373.80 71.407.81	24.600, 143.20 201, 144.00 201, 144.00 201, 104.00 201, 104.00 201, 104.00 201, 104.00 201, 104.00	5.446.431.30 31.170.67 306.170.54 35.140.27 34.140.27 34.140.27 34.140.27 312.612.50	2,644,017.09 31,487.21 809,201.50 25,742.60 70.000.50 50,400.50 315,000.50	1.481,594,67 31,781,90 91,140,38 95,140,31 74,614,52 98,012,66	1,696,382-54 31,566,72 315,464,56 60,541,51 71,665,71 81,567,566,47 605,813,71	1,715,366,36 32,439,71 818,408,13 40,546,53 70,065,13 1,145,505,44 418,551,49	1,790,500 ml 30,744,50 501,794,30 40,294,40 7,294,40 40,294,40 40,413,40	1,749,845,23 80,875,87 875,812,14 41,799,96 9,399,847,41 964,279,39	1,767,861.88 31,465.00 518,762.29 42,187.66 78,403.19 40,883.18	5,765,007.21 20,757.25 521,546.80 41,609.54 41,609.54	
Formal Name Again File Again File Again File Committee Vesting Meanwaiting Vestin - Land 7 Expenditures: Solar Andread Expenditures Foliaries: Magain - Minger and Overtime Wages - Minder Longwidt Longwid	2,594,132.00 25,595.00 294,225.30 27,233.00 20,733.00 20,733.00 20,733.00	\$ 4,000,000,00 \$1,700,00 \$171,751,544 \$6,1351,50 \$2,400,000,00 \$1,000,00 \$2,400,00 \$2,400,00	\$4,401,090,273 30,542,76 301,142,35 36,373,30 70,442,57 30,442,57 30,442,57 30,442,57 30,442,57 30,442,57	24,647,20 801,144,09 88,904,60 77,476,60 3 4,576,808,50	2,545,420,36 31,170,67 300,170,34 35,349,29 34,460,734,36 510,460,67	1,644,007,69 31,407,21 89,217,50 20,742,69 72,772,60 34,744,646,50 36,444,57	1,480,594,67 30,784,90 80,495,18 90,495,11 70,644,90 100,601,60 100,601,60	1,496,340,54 31,566,75 515,494,58 40,541,51 71,465,71 10,541,511,71 105,511,71	5,715,306,30 52,479,71 815,606,53 40,346,53 40,346,53 41,346,50 5,546,505,46 418,05,46	1,750,500,000 50,744,50 611,794,30 41,124,40 51,124,40 61,413,41 68,413,41	1,749,845,25 81,675,87 871,812,54 41,789,96 7,675,61	4,767,964,98 31,465,09 518,962,39 44,187,66 31,473,19 41,187,66 31,473,19 410,187,18 410,187,18	1,785,607.21 30,757.35 311,546.59 42,605.54 31,755.31	
Formal Name Valuations S-Vyes Again Pois Common Facility Season Valuation - Let 30 Septemblisher Septemblisher Select Analysis Select Analysis Select Magain Magain Selection Wages - Selection	25,500 m 26,500 m 26,500 m 26,500 m 27,500 m 27,000 m 27,000 m 27,000 m 28,000 m 28,000 m 28,000 m	\$2,200,000,00 007,170,00 007,170,00 00,100,00 00,000,00 00,000,00 00,000,0	\$4,500,000,000,000,000,000,000,000,000,00	\$4.500,000.00 \$10,144.00 \$10,144.00 \$10,000.00 \$10	2 4.001,774.20 21,276.67 200,176.14 25,340.25 24,001,774.20 27,401,87 20,575.80 28,575.80 2,665.775.10	1,644,502.69 31,427.21 369,227.30 35,742.69 35,742.69 36,469,57 315,669,15 214,349,15 214,349,15	LARC. 544. 67 31. 761. 66 501. 146. 68 461.146.11 501.146.11 501.146.11 501.146.11 501.146.11 501.146.11 501.146.11 501.146.11	1.000.302.54 31.000.72 313.405.50 40.341.31 31.405.50 31.505.50 31.505.50 31.406.31 31.406.31	5,745,366,36 52,475,73 415,466,51 40,546,51 41,546,51 5,546,51,56 418,516,56 186,56,56	1,702,530,00 31,744,50 413,744,60 41,254,60 51,146,500,60 51,146,500,60 50,170,70 191,981,50 1,861,801,17	1,749,845,23 81,675,37 815,915,14 81,789,98 91,789,98 91,789,98 91,278,35 281,778,35 1,981,888,61	3,754,584,58 31,465,09 318,792,39 41,387,58 31,407,58 41,387,58 410,392,18 410,392,18 201,392,18	1,000,007.21 30,737.21 30,136.00 41,000.54 31,000.54 31,000.50 31,000.50 31,000.50 31,000.50 31,000.50 31,000.50 31,000.60 41,000.60	
Formal Name Again File Again File Again File Committee Vesting Meanwaiting Vestin - Land 7 Expenditures: Solar Andread Expenditures Foliaries: Magain - Minger and Overtime Wages - Minder Longwidt Longwid	2.594,112.00 20.596.00 20.525.01 27.513.00 27.513.00 27.513.00 20.505.01 20.505.01 20.505.01 20.505.01	\$1,000,000.00 207,010.50 501,010.50 501,010.50 501,010.50 501,010.50 501,010.50 501,010.50 501,010.50 501,010.50 501,010.50 501,010.50	\$4,500,000,000,000,000,000,000,000,000,00	\$4.500,000.00 \$10,144.00 \$10,144.00 \$10,000.00 \$10	2 4.001,774.20 21,276.67 200,176.14 25,340.25 24,001,774.20 27,401,87 20,575.80 28,575.80 2,665.775.10	1,644,502.69 31,427.21 369,227.30 35,742.69 35,742.69 36,469,57 315,669,15 214,349,15 214,349,15	1,400,506.07 31,761.00 601,165.00 601,166.01 31,661.00 500,601.00 500,601.00 500,601.00 500,601.00	1.000.302.54 31.000.72 313.405.50 40.341.31 31.405.50 31.505.50 31.505.50 31.406.31 31.406.31	5,745,366,36 52,475,73 415,466,51 40,546,51 41,546,51 5,546,51,56 418,516,56 186,56,56	1,761,530.00 50,744.50 61,794.60 41,794.60 50,595.60 50,195.60 50,195.70 50,195.70 50,195.70	1,749,845,23 81,675,37 815,915,14 81,789,98 91,789,98 91,789,98 91,278,35 281,778,35 1,981,888,61	3,754,584,58 31,465,09 318,792,39 41,387,58 31,407,58 41,387,58 410,392,18 410,392,18 201,392,18	1,000,007.21 30,737.21 30,136.00 41,000.54 31,000.54 31,000.50 31,000.50 31,000.50 31,000.50 31,000.50 31,000.50 31,000.60 41,000.60	
Parent Name Again Pair Again Pair Come Carling Reservations Value - La 29 Expenditures: Select Animal Expenditures: Telection Respect - Selection Respect - Selection Respect - Selection Respect - Selection Collision Collision Collision Collision Collision Collision Collision	\$394,101.00 294,001.00 27,013.00 27,013.00 5,013	\$1,000,000.10 307,170.50 307,171.54 80,190.50 70,000.00 200,770.60 (Mass: 40 1,007,100.60 401,120.00	\$ 4.400.000 73 000,101.70 000,101.70 000,101.70 10.372.80 70 000,000.01 116.275 70 1.415.100 30 546.201.20	\$4,570,000.00 \$10,144.00 \$10,144.00 \$10,500.	2 4.001, 714.20 21, 170.67 20, 170.10 21, 190.14 21, 190.40 21, 190.40 212, 172.50 214, 170.20 214, 170.20	1,644,502.69 31,407.50 389,247.50 35,740,56 74,750,66 74	1.480.546.67 31.761.66 501.146.88 401.146.81 401.146.11 30.461.14 30.461.16 301.460.38 301.460.38 301.460.38 301.70.70	1,000,302.54 51,000,72 515,465.50 40,345,51 10,347,000,47 805,605,71 804,606,57 804,606,57 804,606,57 805,007,57 805,007,57	5,715,306,30 52,479,71 115,400,52 40,340,52 115,200,50 115,200 115,200 115,200 115,200 115,200 115,200 115,200 115,200 115,200 115,200 115,200 115	L.702.530.00 10.744.00 101.744.00 40.294.40 40.294.40 40.494.60 40.494.	\$1,749,840,23 81,675,37 815,915,14 81,789,98 84,789,98 864,625,78 964,625,78 964,625,78 964,625,78 964,625,78 964,625,78 964,625,83 964,63 964	13,200,200 13,400,00 518,002,20 42,107,00 43,107,00 40,107,70 200,002,10	L-MIL, 291, 291 31, 191, 391, 391 41, 591, 391 41, 591, 391 31, 591 31,	
Parent Name Again Pair Again Pair Come Carling Reservations Value - La 29 Expenditures: Select Animal Expenditures: Value - La 20 Respect - Select - La 20 Respect - La 20 Resp	2.594,112.00 20.596.00 20.525.01 27.513.00 27.513.00 27.513.00 20.505.01 20.505.01 20.505.01 20.505.01	\$1,000,000.00 207,010.50 501,010.50 501,010.50 501,010.50 501,010.50 501,010.50 501,010.50 501,010.50 501,010.50 501,010.50 501,010.50	\$4,500,000,000,000,000,000,000,000,000,00	\$4.500,000.00 \$10,144.00 \$10,144.00 \$10,000.00 \$10	2 4.001,774.20 21,276.67 200,176.14 25,340.25 24,001,774.20 27,401,87 20,575.80 28,575.80 2,665.775.10	1,644,502.69 31,427.21 369,227.30 35,742.69 35,742.69 36,469,57 315,669,15 214,349,15 214,349,15	LARC. 544. 67 31. 761. 66 501. 146. 68 461.146.11 501.146.11 501.146.11 501.146.11 501.146.11 501.146.11 501.146.11 501.146.11	1.000.302.54 31.000.72 313.405.50 40.341.31 31.405.50 31.505.50 31.505.50 31.406.31 31.406.31	5,745,366,36 52,475,73 415,466,51 40,546,51 41,546,51 5,546,51,56 418,516,56 186,56,56	1,702,530,00 31,744,50 413,744,60 41,254,60 51,146,500,60 51,146,500,60 50,170,70 191,981,50 1,861,801,17	1,749,845,23 81,675,37 815,915,14 81,789,98 91,789,98 91,789,98 91,278,35 281,778,35 1,981,888,61	1,702,361,66 316,562,76 515,562,76 61,387,56 61,387,56 615,861,16 215,861,17 215,861,17 215,861,17	1,000,007.21 30,737.21 30,136.00 41,000.54 31,000.54 31,000.50 31,000.50 31,000.50 31,000.50 31,000.50 31,000.50 31,000.60 41,000.60	
Formit Nemme Valuations S-Vyes Aggie Pois Owner Facting Reconsistence Value - Life SF Expendiffueres Select Animal Expendiffueres Value Value - Life SF Expendiffueres Value V	1,594,112.00 29,524.00 29,524.00 17,533.00 17,533.00 10,533.0	\$1,990,900,10 \$0,700,30 \$0,700,70 \$0,100,50 \$0,100,50 \$0,000,60 \$0,000,	\$4,500,20 50,500,20	\$ 4.570,000.00 100,144.00 301,144.00 301,000.00 100,000	2,544,401,30 31,170,67 300,170,16 25,549,23 34,660,774,36 31,675,40 316,579,80 546,379,80 546,379,80 546,379,80	1,664,502 80 31,607 20 30,201 50 35,742,60 36,742,60 36,746,740 36,746,740 31,740 31,740 31,7	1, ARC, 546, 67 31, 761, 60 511, 151, 28 40, 140, 11 70, 464, 11 70, 464, 12 800, 101, 20 515, 490, 30 115, 490, 30	1 4.347.098.47 91.749.59 90.349.51 90.349.51 14.347.098.47 91.499.51 91.499.51 91.499.51 91.499.51 91.499.51 91.499.51 91.499.51 91.499.51 91.499.51	5.75.306.30 52.409.71 516.406.52 61.346.50 51.346.50 51.346.50 51.346.50 51.346.50 51.346.50 51.346.70 51.346.70 51.346.70 51.346.70 51.346.70 51.346.70 51.346.70 51.346.70 51.346.70 51.346.5	L 792 526 68 30, 744 50 313, 794 20 41,374 20 41,374 40 41,374 40 30,370 30 30,370 30 30,37	\$1,590,560,74 5,590,560 61,590,56 61	1.702,341.80 10,405.00 100,701.20 41,107.60 41,107.60 10,107.10 40,107.10 40,107.10 207,411.80 1,108.47.80 1,207,411.80 1,207,411.80 1,207,411.80 1,207,411.80 1,207,411.80 1,207,411.80 1,207,411.80 1,207,411.80 1,207,411.80	\$3,707.23 \$0,707.23 \$17,546.86 42,655.54 \$1,407.54,27 \$66,490.10 \$1,575,480.40 \$1,575,480.40	
Parent Name Aggir Par. Aggir Par. Come Comp Reservations Valent Lit 27 V	2.594.129 29.529.9 29.529.9 27.521.9 27.521.9 20.596.9 20.596.9 20.596.9 20.596.9 20.596.9	250,900,00 30,200,30 301,120,54 30,130,50 30,130,50 70,000,60	2. 6.400.099.22 50.104.30 50.104.30 50.104.30 50.205.80 71.007.21 50.006.01 110.209.20 140.205.20 150.205.20	\$1,000,000,000,000,000,000,000,000,000,0	2.546,401.30 31,175.67 300,176.14 25,349.25 34,349.27 35,449.27 310,486.87 310,486.87 310,486.87 310,476.87 310,476.87 310,476.87 310,476.87 310,476.87	1,644,502.69 31,407,21 30 389,201 30 38,744,66 74,744,66 74,744,66 34,744,66 34,744,66 31,744,66	LARC. 546. 67 31. 781. 50 31. 181. 285 40. 184. 21 31. 484. 20 31. 484. 20 31. 484. 20 31. 484. 20 31. 497. 20 31. 497. 20 31. 497. 20 31. 497. 20 410. 275. 34 410. 275. 34	Lebit, 302.54 \$1.090.105,400.50 90.340.51 90.340.51 24.000.47 805,800.71 805,800.71 805,800.71 805,800.71 805,800.71 805,800.71 805,800.71	L 715, 206, 20 52, 479, 71 115, 606, 51 40, 540, 51 20, 540, 51 21, 540, 500, 44 418, 510, 54 318, 540, 54 318, 540, 54 318, 540, 54 318, 540, 54 318, 540, 54 318, 540, 54 418, 550, 54	L 700 - 200 m 30, 744 m 30, 744 m 40, 254	\$1,799,540,25 81,675,37 91,915,14 41,795,96 73,670,94 949,675,93 961,775,93 1,991,680,61 1,296,805,83	2.707_341.80 104.605.00 105.801.20 40_187.601.20 40_187.60 30.401.10 405_800.10 405_800.10 205_800.	\$3,707.21 33,707.21 31,304.80 42,605.54 31,109.11 34,005.54 31,109.11 34,506.39 34,506.39 34,506.40 34,707.29	
Parent Newmen Valuations 5-Year Aggir Per Comes Persing Neurosphane Value - 12/57 Sependifures Solves Andread Septembleres Solves Solves Septembleres Sol	\$2,504.100 28,500.00 29,500.00 17,613.00 17,613.00 10,701.00	120, 90. 10 30, 70. 10 30, 7	\$4.400.099.21 95.501,79 905.073 905.074.36 905.273.80 73.474.90 346.803.81 346.803.81 346.803.81 346.803.81 346.803.81 346.803.81 346.803.81 346.803.81 346.803.81 346.803.81 346.803.81	(ASS) 101 201 (ASS) (ASS	2.646,403.86 304,176.16 304,176.16 30,300.07 31,400.07 3	1,664,502 80 31,602 23 389,261 90 38,760,60 37	1.00.304.07 (3.34.07.09 (3.40.10.09.09 (4.40.11 (3.40.00) (3.40.00) (3.40.00) (3.40.00) (3.40.00) (3.40.00) (3.40.00) (3.40.00) (3.40.00) (3.40.00) (4.40.00	1,000,000,000,000,000,000,000,000,000,0	\$2,490.71. \$2,490.71. \$15,400.50. \$2,400.71. \$15,400.50. \$2,500.70. \$1,500.70. \$2,500.70. \$2,500.70. \$2,500.70. \$2,500.70. \$2,500.70. \$2,500.70. \$2,500.70. \$2,500.70. \$2,500.70. \$2,500.70.\$2	1,700,200 to (2,746, t	\$1,995,000,247 \$10,695,149 \$10,695,149 \$1,799,96 \$1,799,96 \$10,279,76 \$10,279,76 \$10,279,76 \$1,279,96 \$1,2	1,702,341.86 31,405.06 318,305.29 41,187.20 41,187.20 41,187.20 41,187.20 415,203.15 205	\$30,707.23 30,707.23 30,707.23 301,506.00 42,007.50 42,007.50 30,007.50 30,007.50 31,007.50 31,007.50 31,007.50 31,007.50 31,007.50 31,007.50 31,007.50 31,007.50 31,007.50 31,007.50 31,007.50 31,007.50 31,007.50 31,007.50	
Parent Insured Valentine Si Free Aggin Pee Come Faving Recoverions Valent - Let Si Valent - Let Si Valent - Let Si Valentine Si Valentine	1,504,112.00 20,502.00 20,502.00 21,513.00 21,513.00 10,513.00 10,513.00 100,513.00	\$ 4,00,00 to 10,000 to 10,	\$3,501.76 \$0,501.76 \$0,101.76 \$1,272.76 \$1,272.76 \$1,000.76	\$16,000,000,000,000,000,000,000,000,000,0	2.546,403.86 30,105.56 30,105.56 30,105.26 31,005.25 31,006.27 31,006.27 31,006.27 31,006.27 31,006.27 31,006.27 31,006.27 31,006.27 31,006.27 31,006.27 31,006.27 31,006.27	1,644,507 88 31,607 25 389,241 50 37,743,66 37,743,66 31	1.000.304.07 001.505.09 001.505.09 001.406.11 001.406.11 001.406.11 001.406.11 001.406.11 001.406.07 001.406.11 001.406.07 001.	2,000, 302, 503, 503, 503, 503, 503, 503, 503, 503	\$1,000,000 to \$1	1,700,200 mt (2,740,5) mt (2,740,5) mt (2,740,5) mt (2,750,6) mt (2,75	3,791,500,20 505,512,14 41,700,50 40,100,50 40,100,50 40,100,50 501,700,50 101,700,50 101,500,60 100,600,60 57,500,50 100,600,60 57,500,50 100,600,60 57,500,50 100,600,60	1.702,341.80 10,405.00 100,701.20 41,107.60 41,107.60 10,107.10 40,107.10 40,107.10 207,411.80 1,108.47.80 1,207,411.80 1,207,411.80 1,207,411.80 1,207,411.80 1,207,411.80 1,207,411.80 1,207,411.80 1,207,411.80 1,207,411.80	L MIN, 201 21 501, 544, 565 501, 544, 567 501, 544, 567 501, 544, 567 501, 544, 567 501, 544, 567 501, 547 501,	52
Parent Name Aggir Pare Aggir Pare Aggir Pare Commit Commit Namemorisms Valent - U. 17 Expenditures Valent - Margir - Market Valent - Margir - Market Valent - Margir - Market Valent V	\$ 4,000,101.40 \$ 4,000,101.40 \$ 5,011.50 \$ 1,011.50 \$ 1,011.50 \$ 1,000,101.40 \$ 1,000,10	\$ 4,00,00.40 81,00.00 81,00,00.40 81,00,00.40 81,00,00.40 92,470,00.40 93,470,00 94,460,40 94,470,00 94,480,40 94,48	\$4,400,094.73 \$0,101.75 \$0,101.95 \$0,101.95 \$1,207.96 \$1,207.96 \$1,000.	\$16,073.00.00 001,144.00 001,144.00 00,105.00 001,005.00 004,005.00 004,005.00 104,005.00 105,005.0	1,100,471,00,00 100,170,170,170,170,170,170,170,170,170,	\$ 4.74, 984.51 \$0.201.50 \$0.201.50 \$0.201.50 \$0.201.50 \$0.201.50 \$0.005.51 \$0.005	1,485,364,67 601,485,89 601,485,81 601,485,11 601,	1,000,000,400,000,000,000,000,000,000,00	2.75,040,000 AL 25,460,711 46,344,511 40,344,511 41,341,511 102,465,401 102,465,401 103,402,511 104,402,611 105,404,700 AL 410,010,12 105,404,700 AL 410,010,12 105,404,700 AL 410,010,12 105,404,700 AL 410,010,12 105,404,700 AL 410,010,12 105,404,700 AL 410,010,12 105,404,700 AL 410,010,12 105,404,700 AL 410,400,10 105,400,40 105,400 105,400 105,400	\$1,000,000,000,000,000,000,000,000,000,0	3,593,607,41 5,593,607,41 43,793,607,41 43,793,607,41 66,602,70 702,776,75 702,776 703,776 703,776 703,776 703	2.7% July 18, 450, 650, 651, 652, 654, 654, 654, 654, 654, 654, 654, 654	1,000,00 (2) (3) (3) (4) (4) (5) (4) (4) (4) (4) (4) (4) (4) (4) (4) (4	52
Again Possone Again Poss Again Poss Common Facility (Passessations) Validar - Let 37 Again Poss Expendificates Solives Solives Validar - Solives Solives Validar - Solives	\$250,112.00 20,520.00 20,520.00 20,520.00 17,531.00 17,531.00 10,531.00	1-200, 900, 121 30, 201, 301 201, 121, 301 301, 121, 301 301, 301, 301 301, 301	\$3,501.75 80,101.76 80,101.86 81,275.86 72,465.75 74,467.86 74,467.86 74,267.76 74,275.76 74,275.76 74,275.76 74,275.76 74,275.76 74,275.76 74,275.76 74,275.76 74,275.76 74,275.76 74,275.76 74,275.76 74,275.76 74,275.76	\$16.79.00.00 (0),144.00 (0),144.00 (0),145.0	1,105.07 30,105.07 30,105.07 30,105.07 31,405.	1.407.21 St. 11.407.21 L. 11.407.20 St. 11.407.20	1.400.506.07 50.106.00 60.506.01 60.506.01 50.606.07 50.606.0	1.000.05 (1.000.07 (1.000.	\$1,000.00 at 1,000.00 at 1,000	1,702,200 mt 20,445,7 20,445,7 21,745,8 41,754,8 41,754,8 40,711,8 20,	1,196,257 10,495,17 10,495,14 41,795,96	2/C) 2/04 (8) 13-65 (9) 50 (8) 13-65 (9) 50 (8) 13-65 (9) 50 (8) 13-65 (9) 50 (Lime, (A) 21 30, 105 13 50, 104 50 51, 104 50 54, 105 14 54, 105 14 55, 105 14 56, 105 14 56, 105 14 56, 105 15 56,	52
Parent Nessee Again Pair Again Pair Again Pair Again Pair Again Pair Expenditures Select Animal Expenditures Values Mayor Ministra Overtime Wages Marked Countries Wages Marked Countries Wages Marked Again Marked Other Select Other Select Other Select Other Select Interes Other Select Interes Inte	\$250,112.00 20,520.00 20,520.00 20,520.00 17,531.00 17,531.00 10,531.00	1-200, 900, 121 30, 201, 301 201, 121, 301 301, 121, 301 301, 301, 301 301, 301	\$3,501.75 80,101.76 80,101.86 81,275.86 72,465.75 74,467.86 74,467.86 74,267.76 74,275.76 74,275.76 74,275.76 74,275.76 74,275.76 74,275.76 74,275.76 74,275.76 74,275.76 74,275.76 74,275.76 74,275.76 74,275.76 74,275.76	\$16.79.00.00 (0),144.00 (0),144.00 (0),145.0	1,105.07 30,105.07 30,105.07 30,105.07 31,405.	1.407.21 St. 11.407.21 L. 11.407.20 St. 11.407.20	1.400.506.07 50.106.00 60.506.01 60.506.01 50.606.07 50.606.0	1.000.05 (1.000.07 (1.000.	\$1,000.00 at 1,000.00 at 1,000	1,702,200 mt 20,445,7 20,445,7 21,745,8 41,754,8 41,754,8 40,711,8 20,	1.09.06.25 30.673.07 50.610.14 41.70.00 41.70.00 50.60.00 50.00 50.00 50.00 50.00 50.00 50.00 50.00 50	2/C) 2/04 (8) 13-65 (9) 50 (8) 13-65 (9) 50 (8) 13-65 (9) 50 (8) 13-65 (9) 50 (Lime, (A) 21 30, 105 13 50, 104 50 51, 104 50 54, 105 14 54, 105 14 55, 105 14 56, 105 14 56, 105 14 56, 105 15 56,	5 3 3 3
Name Name Again Pois Again Pois Control Facility Decembers Value: Let 37 Sepandiffures Solves Analysis Solves	\$250,112.00 20,520.00 20,520.00 20,520.00 17,531.00 17,531.00 10,531.00	1-200, 900, 121 30, 201, 301 201, 121, 301 301, 121, 301 301, 301, 301 301, 301	\$3,501.75 80,101.76 80,101.86 81,275.86 72,465.75 74,467.86 74,467.86 74,267.76 74,275.76 74,275.76 74,275.76 74,275.76 74,275.76 74,275.76 74,275.76 74,275.76 74,275.76 74,275.76 74,275.76 74,275.76 74,275.76 74,275.76	\$16.79.00.00 (8),144.00 (8),164.0	1,105.07 30,105.07 30,105.07 30,105.07 31,405.	1.407.21 St. 11.407.21 L. 11.407.20 St. 11.407.20	1.400.506.07 500.106.00 500.106.00 500.406.00 500.	1.000.05 (1.000.07 (1.000.	\$1,000.00 at 1,000.00 at 1,000	1,702,200 mt 20,445,7 20,445,7 21,745,8 41,754,8 41,754,8 40,701,8 20,	1.09.06.25 30.673.07 50.610.14 41.70.00 41.70.00 50.60.00 50.00 50.00 50.00 50.00 50.00 50.00 50.00 50	2.7% July 18, 450, 650, 651, 652, 654, 654, 654, 654, 654, 654, 654, 654	Lime, (A) 21 30, 105 13 50, 104 50 51, 104 50 54, 105 14 54, 105 14 55, 105 14 56, 105 14 56, 105 14 56, 105 15 56,	52
Parent Name Again Pare Again Pare Come of wining Assertations Variety - Lat 7 Variety	\$250,112.00 20,520.00 20,520.00 20,520.00 17,531.00 17,531.00 10,531.00	1-200, 900, 121 30, 201, 301 201, 121, 301 301, 121, 301 301, 301, 301 301, 301 301 301, 301 301, 301 301, 301 301, 301 301, 301 301, 301 301 301, 301 301, 301	\$3,501.75 80,101.76 80,101.86 81,275.86 72,465.75 74,467.86 74,467.86 74,267.76 74,275.76 74,275.76 74,275.76 74,275.76 74,275.76 74,275.76 74,275.76 74,275.76 74,275.76 74,275.76 74,275.76 74,275.76 74,275.76 74,275.76	\$16.79.00.00 (8),144.00 (8),164.0	1,105.07 30,105.07 30,105.07 30,105.07 31,405.	1.407.21 St. 11.407.21 L. 11.407.20 St. 11.407.20	1.400.506.07 500.106.00 500.106.00 500.406.00 500.	1.000.05 (1.000.07 (1.000.	\$1,000.00 at 1,000.00 at 1,000	1,702,200 mt 20,445,7 20,445,7 21,745,8 41,754,8 41,754,8 40,701,8 20,	1.09.06.25 30.673.07 50.610.14 41.70.00 41.70.00 50.60.00 50.00 50.00 50.00 50.00 50.00 50.00 50.00 50	2/C) 2/04 (8) 13-65 (9) 50 (8) 13-65 (9) 50 (8) 13-65 (9) 50 (8) 13-65 (9) 50 (Lime, (A) 21 30, 105 13 50, 104 50 51, 104 50 54, 105 14 54, 105 14 55, 105 14 56, 105 14 56, 105 14 56, 105 15 56,	52
Formal Formal Again From Again From Common Fundament Common Fundament Variant - Let SF Septendiffures Solver Analysis	\$250,112.00 20,520.00 20,520.00 20,520.00 17,531.00 17,531.00 10,531.00	1-200, 900, 121 30, 201, 301 201, 121, 301 301, 121, 301 301, 301, 301 301, 301 301 301, 301 301, 301 301, 301 301, 301 301, 301 301, 301 301 301, 301 301, 301	\$3,501.75 80,101.76 80,101.86 80,101.86 80,201.86 10,201.86	\$16.79.00.00 (8),144.00 (8),164.0	1,105.07 30,105.07 30,105.07 30,105.07 31,405.	1.407.21 St. 11.407.21 L. 11.407.20 St. 11.407.20	1.400.506.07 500.106.00 500.106.00 500.406.00 500.	1.000.05 (1.000.07 (1.000.	\$1,000.00 at 1,000.00 at 1,000	1,702,200 mt 20,445,7 20,445,7 21,745,8 41,754,8 41,754,8 40,701,8 20,	1.09.06.25 30.673.07 50.610.14 41.70.00 41.70.00 50.60.00 50.00 50.00 50.00 50.00 50.00 50.00 50.00 50	2/C) 2/04 (8) 13-65 (9) 50 (8) 13-65 (9) 50 (8) 13-65 (9) 50 (8) 13-65 (9) 50 (Lime, (A) 21 30, 105 13 50, 104 10 51,	52
Parent Name Again Pais Again Pais Come of Arting Receivables Expenditures Sepanditures Serial Receivables Serial Receiv	\$250,112.00 20,520.00 20,520.00 20,520.00 17,531.00 17,531.00 10,531.00	1-200, 900, 121 30, 201, 301 201, 121, 301 301, 121, 301 301, 301, 301 301, 301 301 301, 301 301, 301 301, 301 301, 301 301, 301 301, 301 301 301, 301 301, 301	\$3,501.75 80,101.76 80,101.86 80,101.86 80,201.86 10,201.86	\$16.79.00.00 (8),144.00 (8),164.0	1,105.07 30,105.07 30,105.07 30,105.07 31,405.	1.407.21 St. 11.407.21 L. 11.407.20 St. 11.407.20 S	1.400.506.07 500.106.00 500.106.00 500.406.00 500.	1.000.05 (1.000.07 (1.000.	\$1,000.00 at 1,000.00 at 1,000	1,702,200 mt 20,445,7 20,445,7 21,745,8 41,754,8 41,754,8 40,701,8 20,	1.09.06.25 30.673.07 50.610.14 41.70.00 41.70.00 50.60.00 50.00 50.00 50.00 50.00 50.00 50.00 50.00 50	2/C) 2/04 (8) 13-65 (9) 50 (8) 13-65 (9) 50 (8) 13-65 (9) 50 (8) 13-65 (9) 50 (Lime, (A) 21 30, 105 13 50, 104 10 51,	52
Formal Formal Again From Again From Common Fundamento Common Fundamento Variant - Let SF Septendiffures Solver Andread Expendiffures Solver Andread	\$250,112.00 20,520.00 20,520.00 20,520.00 17,531.00 17,531.00 10,531.00	1-200, 900, 121 30, 201, 301 201, 121, 301 301, 121, 301 301, 301, 301 301, 301 301 301, 301 301, 301 301, 301 301, 301 301, 301 301, 301 301 301, 301 301, 301	\$3,501.75 80,101.76 80,101.86 80,101.86 80,201.86 10,201.86	\$16.79.00.00 (8),144.00 (8),164.0	1,105.07 30,105.07 30,105.07 30,105.07 31,405.	1.407.21 St. 11.407.21 L. 11.407.20 St. 11.407.20 S	1.400.506.07 500.106.00 500.106.00 500.406.00 500.	1.000.05 (1.000.07 (1.000.	\$1,000.00 at 1,000.00 at 1,000	1,702,200 mt 20,445,7 20,445,7 21,745,8 41,754,8 41,754,8 40,701,8 20,	1.09.06.25 30.673.07 50.610.14 41.70.00 41.70.00 50.60.00 50.00 50.00 50.00 50.00 50.00 50.00 50.00 50	2/C) 2/04 (8) 13-65 (9) 50 (8) 13-65 (9) 50 (8) 13-65 (9) 50 (8) 13-65 (9) 50 (Lime, (A) 21 30, 105 13 50, 104 10 51,	52
Parent Nessee Again Pos Again Pos Come for frong Receivables Vestor - Lot 9 Vestor - Lot	\$ 4,000,101.40 \$7,613.60 \$7,613.60 \$7,613.60 \$7,613.60 \$1,000,101.40 \$20,000,10 \$20,000,	\$ 4,000,000 dd 54,000,000 dd 5	\$4,000,175 30,100,175 30,100,30 30,100,30 30,20 30,2	2 4.5%, 209. 50 50, 144.50 50 50 50 50 50 50 50 50 50 50 50 50 5	2.486,734.20 36,105.27 36,106.27 36,106.27 36,066.27 31,066.27 312,622.27 316,775.37 316,175.27 316,275.27 316	\$ 4.744.984.51 \$ 2.744.984.51 \$ 3.744.984.51 \$ 3.744.984.51	1,000,004,07 501,105,00 60,140,11 60,140,11 60,140,11 60,100,00 100,001,00 100,00	2,000, 20, 20, 20, 20, 20, 20, 20, 20, 2	\$ 7,545,000 At 12,545,000 At 1	1,100,2000 10,144,51 101,749,50 41,254,61 41,254,61 40,614,61 100,100,60 100,100,100 100,100	2,749,262,25 30,475,27 40,765,16 40,765,16 40,765,16 40,765,16 40,765,16 50,175,17 50,176,18 120,460,60 120,460,18	2.705,204.06 3.65,00.20 3.65,00.20 4.167.00 5.65,00.20 60,00.10 200,00.27 201,00.20 201,00.	1.00(.001.2) 20.10(.001.2) 20.	525
Family Name Again Poli Control Facility Decembers Value - Let 37 Sepandiffures Solve Analysis Solve Anal	\$250,112.00 20,520.00 20,520.00 20,520.00 17,531.00 17,531.00 10,531.00	\$ 4,000,000 dd 54,000,000 dd 5	\$4,000,175 30,100,175 30,100,30 30,100,30 30,20 30,2	\$16.79.00.00 (8),144.00 (8),164.0	2.486,734.20 36,105.27 36,106.27 36,106.27 36,066.27 31,066.27 312,622.27 316,775.37 316,175.27 316,275.27 316	\$ 4.744.984.51 \$ 2.744.984.51 \$ 3.744.984.51 \$ 3.744.984.51	1,000,004,07 501,105,00 60,140,11 60,140,11 60,140,11 60,100,00 100,001,00 100,00	2,000, 20, 20, 20, 20, 20, 20, 20, 20, 2	\$1,000.00 at 1,000.00 at 1,000	1,100,2000 10,144,51 101,749,50 41,254,61 41,254,61 40,614,61 100,100,60 100,100,100 100,100	2,749,262,25 30,475,27 40,765,16 40,765,16 40,765,16 40,765,16 40,765,16 50,175,17 50,176,18 120,460,60 120,460,18	2.705,204.06 3.65,00.20 3.65,00.20 4.167.00 5.65,00.20 60,00.10 200,00.27 201,00.20 201,00.	Lime, (A) 21 30, 105 13 50, 104 10 51,	5 2 3 3 3
Parent Newmen Again Pris Again Pris Come finding Reconstitute Vertical Land Street Expendinates Service Market Service	\$ 4,000,000,000,000	\$ 4,005,000 40 \$ 4,005,000 40 \$ 1,00	\$4,400,091,21 \$6,101,251,300,101,30 \$6,101,301,301 \$1,201,301	2.05/17/20 201-14-20 201-14-20 201-14-20 201-24-24-20 201-24-20 201-24-20 201-24-20 201-24-20 201-24-20 201-24-20 201-24-20 201-24-20 201-24-20 201-24-20 201-24-20 201-24-20 201-24-20 201-24-20 201-24-20 201-24-20 201-24-20 201-24-20 201-24-24-20 201-24-20 201-24-20 201-24-20 201-24-20 201-24-20 201-24-24-20 201-24	\$ 4,000,176,26 36,176,16 36,176,16 36,100,176,26 36,000,176,26 31,000,27 312,622,27 312,622,17	\$ 4,754,784,55 \$15,744,786 \$2,740,885 \$2,740,885 \$2,740,885 \$15,885 \$15,885 \$15,885 \$15,885 \$17,985 \$	1. 201. 204. 207 20. 301. 209. 20 20. 109. 20 20. 401. 401. 20 20. 401. 401. 20 20. 401. 401. 20 20. 401. 401. 20 20. 401. 20 2	\$ 1,000,40 \$1,000,70 \$1,000,40 \$0,500,31 \$1,000,40 \$0,500,31 \$1,000,40 \$0,000,11 \$1,000,40	\$ 7,047,000 40 \$ 5,047,700 44 40,344,50 40,344,50 40,344,50 40,041,10 304,000 44 40,001,10 304,000 40 104,000 40 104,000 40 105,000 40 105	1, 100, 200 at 1, 100, 100 at 1, 100	3,794,607,41,164,47,165,167,167,167,167,167,167,167,167,167,167	2.705,204.06 3.65,00.20 3.65,00.20 4.167.00 5.65,00.20 60,00.10 200,00.27 201,00.20 201,00.	Lime, (A) 21 31, 10/2 3 31, 10/2 3 42, 00/5 4 42,	52 31 3
Name of Name o	\$ 1,000,000,000,000,000,000,000,000,000,0	\$ 4,000,000.00 \$1,000.00 \$2,000.00 \$2,000.00 \$2,000.00 \$2,000.00 \$3,000.00 \$3,000.00 \$4,000.00 \$1,000.00 \$	\$4,501.95 30,501.95 30,101.95 30,101.95 30,201.90 31,201.90 31,201.90 30,000.01 31,201.90 30,000.01 31,201.90 30,000.01 31,201.90 30,000.01 31,201.90	\$ 4.5%, 899.50 30.144.00 30.144.00 30.105	2.466,403.26 30.110.57 30.110.47 30.110.47 30.40.71 30.40	\$ 4.794, 244, 51 16 17 16 18 18 18 18 18 18 18 18 18 18 18 18 18	1.000.004.07 St. 105.00 St. 105.0	\$ 4,947,000 47 50,000,001 50,000,000,001 50,000,000,001 50,000,001 50,000,001 50,000,000,000,000,000,000,000,000,000,	\$ 5,045,000 at (4,045,000 at (1, 100, 200 mt. 20, 244 mt. 20	3, 346, 407 41, 100, 400, 401, 401, 401, 401, 401,	2.70, 240.00 13.60, 20.00 150, 20.10 150, 20	1,000,00 (2) (0) (0) (0) (0) (0) (0) (0) (0) (0) (0	5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5
Person Free Age Proc Commercial Street Age Proc Proc Commercial Street Age Proc Proc Proc Proc Proc Proc Proc Proc	\$ 1,000,000,000,000,000,000,000,000,000,0	\$ 4,000,000.00 \$1,000.00 \$2,000.00 \$2,000.00 \$2,000.00 \$2,000.00 \$3,000.00 \$3,000.00 \$4,000.00 \$1,000.00 \$	\$4,501.95 30,501.95 30,101.95 30,101.95 30,201.90 31,201.90 31,201.90 30,000.01 31,201.90 30,000.01 31,201.90 30,000.01 31,201.90 30,000.01 31,201.90	\$ 4.5%, 899.50 30.144.00 30.144.00 30.105	2.466,403.26 30.110.57 30.110.47 30.110.47 30.40.71 30.40	\$ 4.794, 244, 51 16 17 16 18 18 18 18 18 18 18 18 18 18 18 18 18	1.000.004.07 St. 105.00 St. 105.0	\$ 4,947,000 47 50,000,001 50,000,000,001 50,000,000,001 50,000,001 50,000,001 50,000,000,000,000,000,000,000,000,000,	\$ 5,045,000 at (4,045,000 at (1, 100, 200 mt. 20, 244 mt. 20	3, 346, 407 41, 100, 400, 401, 401, 401, 401, 401,	2.705,204.06 13.405.00 150,203.20 143,203.20 143,203.20 150,203.20	1,000,00 (2) (0) (0) (0) (0) (0) (0) (0) (0) (0) (0	5 5 5 5
Parent Name Again Pair Again Pair Come Carling Reservations Value - 12 7 Servan - 12 7 Ser	\$ 14,000,000,000 \$ 14,000,000 \$ 14,000,000 \$ 1 14,000,000 \$ 14,000,000 \$ 1 14,000	\$ 4,052,807.47 \$4,105,807.47 \$4,105,807.47 \$4,105,807.47 \$4,105,807.47 \$4,105,807.47 \$4,105,807.47 \$4,105,807.47 \$4,105,807.47 \$1,105,808.51	\$4,400,091,25 \$6,101,25 \$6,101,36 \$6,101,36 \$1,201,	\$ 4.5%, 809, 501, 304, 400, 401, 401, 401, 401, 401, 401, 4	\$1,000.00 30,100.00	1.402.00 St. 1.402	1. 200. 200. 200. 200. 200. 200. 200. 20	\$ 4,947,000 of \$ 100,000.15 \$ 5,947,000 of \$ 100,000.15 \$ 5,947,000 of \$ 100,000.15 \$ 5,947,000 of \$ 100,000.15 \$ 5,947,000.15	\$ 5,045,000 44 40,546,51 40,546,51 40,546,51 40,546,51 40,546,51 40,546,51 100,500 44 100,500 45 100,500 45 10	1, 100, 204,000 20, 144,000 20, 154,000 20, 154,000 2	3, 346, 407 41 3, 346, 407 41 41, 761, 54 41, 761, 56 41, 761, 761, 761, 761, 761, 761, 761, 76	2.702,046.08 13.402.00 150,061.20	\$1,000.00 to \$1,00	5 2 5 1 5 1 5 1 5 1 5 1 5 1 5 1 5 1 5 1
Formit Name Again Poi Again Poi Comer Factor (Income Comer Andre (Income Comer (In	\$ 4,000,701.00 \$ 4,000,701.00 \$ 7,011.00 \$ 7,011.00 \$ 7,011.00 \$ 10,011.00 \$ 10,011.00 \$ 10,011.00 \$ 10,011.00 \$ 10,011.00 \$ 10,011.00 \$ 10,011.00 \$ 10,011.00 \$ 10,000.00 \$	\$ 4,000,000 of \$ 4,000,000 of \$ 10,000,000 of \$ 11,000,000 of	\$4,400,000,100,000,000,000,000,000,000,00	2.05.77.00 (0), 144.00 (0), 144.00 (0), 150.00 (0), 15	2.44(4,03.6) 31,105.67 39,176.14 33,406.27 39,176.14 31,406.27 31,	\$ 4.07.2 (a) 1.40.2 (a	1. 200. 201. 201. 201. 201. 201. 201. 20	1,000,000,000,000,000,000,000,000,000,0	\$1,000,000 AB (\$1,000,000 AB (\$1,000	1, 100, 200, 201, 201, 201, 201, 201, 20	3.293.60.21 3.293.60.41 5.293	2.705,204.06 13.405.05 143,761.26 43	L. MOR. (M.L.25). 201, 144, 264 42, 205, 144, 264 42, 205, 144, 264 42, 205, 144, 264 42, 205, 144, 264 43, 205, 144, 264 44, 205, 144, 264 45, 144, 264 46, 264 46, 2	5 2 5 1 5 1 5 1 5 1 5 1 5 1 5 1 5 1 5 1
Name Name Again Proc Again Proc Again Proc Control Facility Descriptions Value - Lot SF Again Proc Expendifures Solves Solves	\$ 1,000,100,000,000 \$ 4,000,100,400,000 \$ 4,000,100,400,000 \$ 7,000,000 \$ 7,000,000 \$ 7,000,000 \$ 1,000,000,000 \$ 14,000,000,	\$ 4,052,807.47 \$4,105,807.47 \$4,105,807.47 \$4,105,807.47 \$4,105,807.47 \$4,105,807.47 \$4,105,807.47 \$4,105,807.47 \$4,105,807.47 \$1,105,808.51	\$4,400,091,25 \$6,101,25 \$6,101,36 \$6,101,36 \$1,201,	\$ 4.5%, 809.50 304.45% 809.50 304.65% 809.50 304.65% 809.50 304.66.66% 809.50 304.66.66% 809.50 304.66.66% 809.50 304.66.66% 809.50 304.66.66% 809.50 304.66.66% 809.50 304.66.66% 809.50 304.66.66% 809.50 304.66.66% 809.50 304.66.66% 809.50 304.66.66% 809.50 304.66.66% 809.50 304.66.66% 809.50 304.66% 809.50 304.66% 809.50 304.66% 8	\$1,000.00 30,100.00	1.402.00 St. 1.402	1. 200. 200. 200. 200. 200. 200. 200. 20	\$ 4,947,000 of \$ 50,000.75 of \$ 6,000.00 of \$ 60,000.75 of \$ 60,00	\$ 5,045,000 44 40,546,51 40,546,51 40,546,51 40,546,51 40,546,51 40,546,51 100,500 44 100,500 45 100,500 45 10	1, 100, 204,000 20, 144,000 20, 154,000 20, 154,000 2	3, 346, 407 41 3, 346, 407 41 41, 761, 54 41, 761, 56 41, 761, 761, 761, 761, 761, 761, 761, 76	2.702,046.08 13.402.00 150,061.20	\$1,000.00 to \$1,00	52 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5
Formit Name Again Pro Again Pro Again Pro Comer Factor (Income Ventre - Let 97 Expenditures) Sepanditures	\$ 4,000,701.00 \$ 4,000,701.00 \$ 7,013.00 \$ 7,013.00 \$ 7,013.00 \$ 10,013.00 \$ 10,001.00 \$ 10,001.00 \$ 10,001.00 \$ 10,001.00 \$ 10,001.00 \$ 10,001.00 \$ 10,001.00 \$ 10,001.00 \$ 10,000.00 \$	\$ 4,000,000 at 10,000,000 at 1	\$4,400,000,100,000,000,000,000,000,000,00	2 A 570, 200 (c) 104, 200 (c) 1	2.4 (MIL 72 6 7 8 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	\$ 4.07.2 (a) 1.40.2 (b) 1.40.2 (c) 1.40.2 (c	1. 200. 201. 201. 201. 201. 201. 201. 20	1,000,000,000,000,000,000,000,000,000,0	\$1,000,000 AB (\$1,000,000 AB (\$1,000	1, 100, 200, 00 10, 144, 51 101, 140, 51 101, 140, 51 101, 140, 51 101, 140, 51 101, 140, 51 101, 140, 140, 140 101, 140, 140 101, 140, 140 101, 140, 140 101, 140 1	3.593.60.41 3.593.60.41 4.793.60	2.705,204.06 13.405.05 143,761.26 43	LMM, 191.25 201.10.20 201.20	52 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5
Name Name Again Proc Again Proc Control Facility Descriptions Value - Lot SF Indicate Adainst Expenditures Value - Lot SF Value - Lot S	\$ 1,000,100,000,000 \$ 4,000,100,400,000 \$ 4,000,100,400,000 \$ 7,000,000 \$ 7,000,000 \$ 7,000,000 \$ 1,000,000,000 \$ 14,000,000,	\$ 4,952,807.47 \$4,195,807.47 \$4,195,807.47 \$4,195,807.47 \$4,195,807.47 \$4,195,807.47 \$4,195,807.47 \$4,195,807.47 \$4,195,807.47 \$15,19	\$4,400,094.23 \$5,104.35 \$5,104.36 \$5,104.36 \$4,205.36 \$4,205.36 \$4,205.36 \$4,205.36 \$4,205.36 \$5,205.	\$ 4.5%, 809.50 304.45% 809.50 304.65% 809.50 304.65% 809.50 304.66.66% 809.50 304.66.66% 809.50 304.66.66% 809.50 304.66.66% 809.50 304.66.66% 809.50 304.66.66% 809.50 304.66.66% 809.50 304.66.66% 809.50 304.66.66% 809.50 304.66.66% 809.50 304.66.66% 809.50 304.66.66% 809.50 304.66.66% 809.50 304.66% 809.50 304.66% 809.50 304.66% 8	\$1,000.00 30,100.00	\$ 4.794, 2015 (0) \$ 1.402, 21 \$0. \$1. \$1. \$0. \$1. \$1. \$0. \$1. \$1. \$1. \$1. \$0. \$1. \$1. \$1. \$1. \$1. \$1. \$1. \$1. \$1. \$1	1, 201, 204 67 10, 201 50 50 101, 101 50	\$ 4,947,000 of \$ 50,000,000 of \$ 60,000,000 of	\$ 3,045,000 at 42,000 at 13,000 at 1	1,100,204.00 20,344.00 20,344.00 20,344.00 20,344.00 20,345.00 20,	1 5.345,607 41 5.345,607 41 66.12 76 76 76 76 76 76 76 76 76 76 76 76 76	2.702,046.08 13.402.00 1518,041.20 1518,04	LMM, (NL 2) 10.1 (1.0) 10.1	52 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5

Financial Budgetings and Financial ce? Management



Maintains and regularly reviews capital plan AND Produces monthly report of revenues and expenses



TEXAS A&M UNIVERSITY
Transportation Services

University Police Department



TEXAS A&M UNIVERSITY EMERGENCY TELEPHONES NORTH DISTRICT

EMERGENCY PHONE SURVEY FOLLOW-UP TUESDAY, JANUARY 24, 2017

TEL#	LOCATION	PROBLEM
7-9560	ACADEMIC/HARRINGTON MALL	
7-9509	LEGETT	
	BRAZOS COUNTY	
7-9948	MILITARY WALK @ BEUTEL HEALTH	
	CENTER	
2-1756	BEUTEL BACK DOOR HANDICAP RAMP.	
	BRAZOS COUNTY/911 BUTTON ONLY	
2-1746	BEUTEL/WEST ENTRANCE	
	BRAZOS COUNTY/911 BUTTON ONLY	
7-9527	LECHNER HALL	
7-9508	HAAS HALL	
7-9511	MCFADDEN HALL	
7-5396	HUGHES HALL	CANNOT DIAL OUT. FIXED.

Safety, Security & Risk Management

Conducts testing and drills

AND

Conducts periodic inspection

AND

Documents safety and risk

management practices



EDUCATION CODE

TITLE 3. HIGHER EDUCATION

SUBTITLE A. HIGHER EDUCATION IN GENERAL

CHAPTER 51. PROVISIONS GENERALLY APPLICABLE TO HIGHER EDUCATION

SUBCHAPTER A. CONTROL OF FUNDS

Sec. 51.202. RULES AND REGULATIONS. (a) The governing board of each state institution of higher education, including public junior colleges, may promulgate rules and regulations for the safety and welfare of students, employees, and property, and other rules and regulations it may deem necessary to carry out the provisions of this subchapter and the governance of the institution, providing for the operation and parking of vehicles on the grounds, streets, drives, alleys, and any other institutional property under its control, including but not limited to the following:

- (1) limiting the rate of speed;
- (2) assigning parking spaces and designating parking areas and their use and assessing a charge for parking;
 - (3) prohibiting parking as it deems necessary;
- (4) removing vehicles parked in violation of institutional rules and regulations or law at the expense of the violator; and
- (5) instituting a system of registration for vehicle identification, including a reasonable charge.

Governance & Organization

Documentation of the organization's authority and jurisdiction



Transportation Services Mission Statement

Transportation Services is an empowered team of professionals dedicated to providing efficient, dynamic and innovative fleet, parking and transit services to the community. We support the teaching, research and public service mission of Texas A&M University, with focus on customer service and communication.

Transportation Services Vision Statement

Our vision is to be the premier transportation services provider in the nation.

Both are available to the public at: http://transport.tamu.edu/about.aspx

TEXAS A&M UNIVERSITY MISSION STATEMENT

Texas A&M University is dedicated to the discovery, development, communication, and application of knowledge in a wide range of academic and professional fields. Its mission of providing the highest quality undergraduate and graduate programs is inseparable from its mission of developing new understandings through research and creativity. It prepares students to assume roles in leadership, responsibility and service to society. Texas A&M assumes as its historic trust the maintenance of freedom of inquiry and an intellectual environment nurturing the human mind and spirit. It welcomes and seeks to serve persons of all racial, ethnic and geographic groups as it addresses the needs of an increasingly diverse population and a global economy. In the 21st century, Texas A&M University seeks to assume a place of preeminence among public universities while respecting its history and traditions.

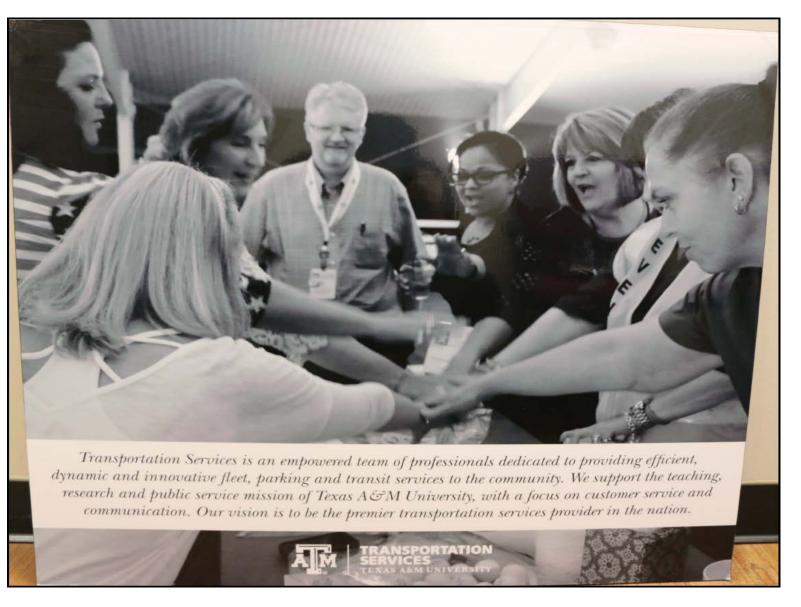
Governance & Organization

Mission and Vision statements are current and available to the public

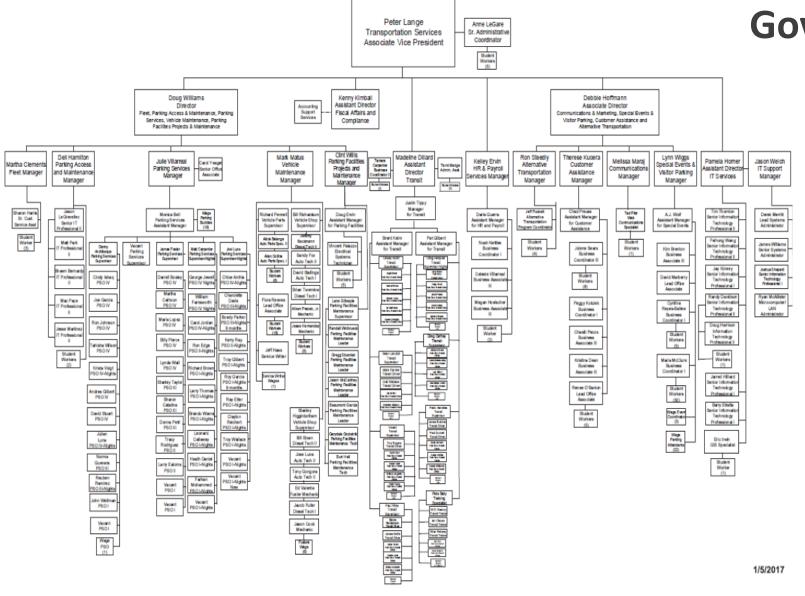


Governance & Organization

Mission is current and available to the public







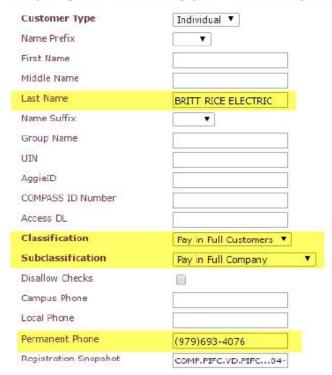
Governance & Organization

Current org chart reflects the program's mission



Vendor/Service App Check

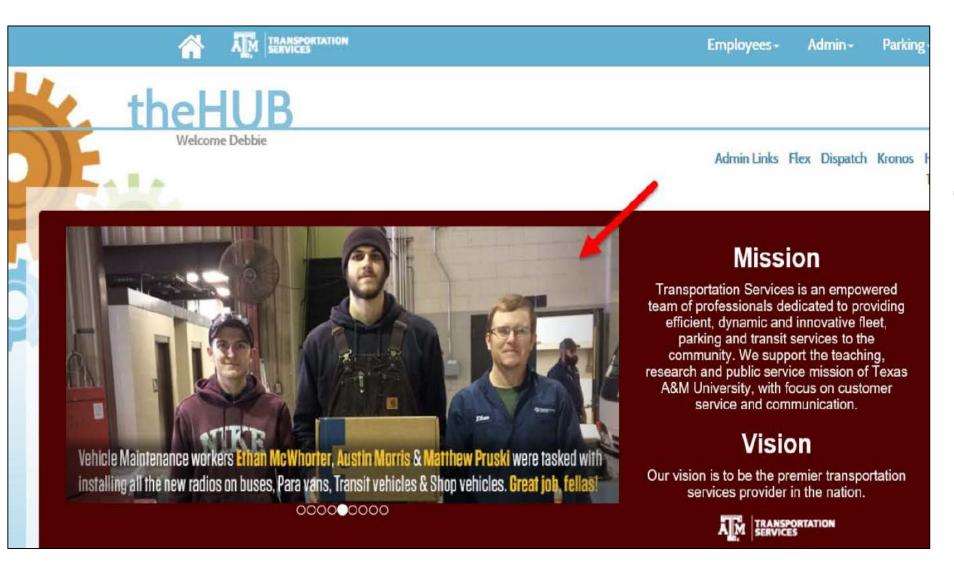
- 1. Scan in paper vendor/service apps
- Open scanned form and verify the company account is set up with info in each field highlighted below:
 - a. Last Name (Company Name)
 - b. Classification (Pay in Full Customer)
 - c. Subclassification (Pay in Full Company)
 - d. Permanent Phone
 - e. TAMU Classification (Vendor/Service)
 - f. Employee Title (Type of Company)



Governance & Organization

Policies and procedures are documented









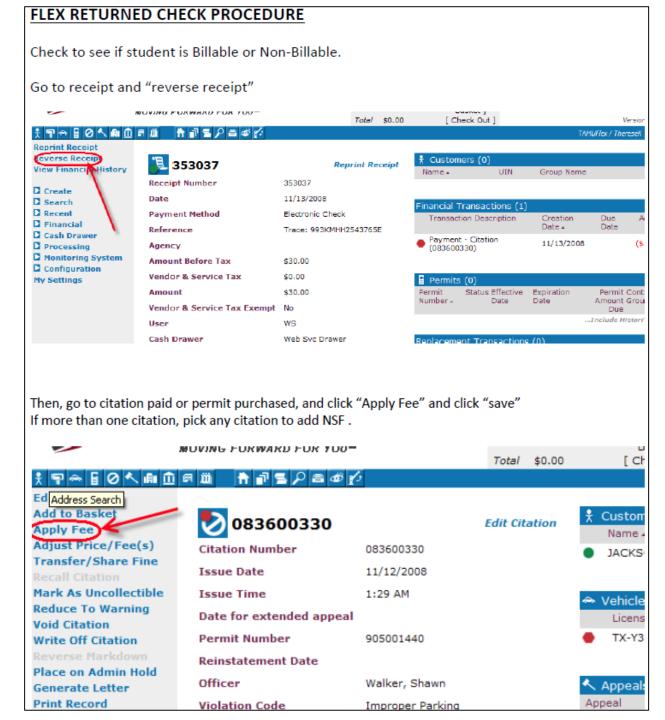












Personnel Education & Development

Provides formal instruction on functional responsibilities and procedures



CREATING A NEW UNIVERSITY VEHICLE IN FLEX 1. Click Insert Vehicle Enter the license plate (without the dash) and click Next Step 1 Step 2 **Enter Vehicle Information.** State TEXAS License Plate 1120300 Plate Type Plate Reg Exp Month Plate Reg Exp Year Cancel Next 3. Enter the TAMU followed by the four digit vehicle number in the Vin field, select the Vehicle Make, Vehicle Style and Year then click the Save button: Step 1 Step 2 Enter Detailed Information. State TEXAS License Plate 1120300 Plate Type Plate Reg Exp Month Plate Reg Exp Year TAMU7051 Vehicle Make CHEVROLET Vehicle Model Vehicle Style VAN Vehicle Color Year 2011 DL Engraved on Frame? Vehicle is Retired Ignore Vehicle for duplicates? Cancel Previous

Personnel Education & Development

Provides formal instruction on functional responsibilities and procedures



Posting Appeal Outcomes

Go to Search Appeals in Flex

Search by Appeal Number or Appeal UID

Look at Citations tab on the right and see if there is an amount due. If the amount due is 0.00 and the Appeal Board reduces or grants the appeal, then there will need to be a refund given to this customer.

To Post the Decision

Select....Apply Results

Select the decision made from the Appeal Decision Worksheet.

Click [Next]

Select the Appeal Note code, here is a list you may print out- M:\Customer Services\Procedure

Manual\Adjudication\Responses. The list is in numeric order, which is what is used on the Appeal Decision Worksheet,
but FLEX has no numbers and the codes are in alphabetic order.

If it is a reduction, you will need to adjust the fine by using a negative number.

The Reinstatement Date should be already filled in and will be the day you are posting.

Judgment Decision Description is where you type any additional comments or if the Appeal Board selected more than one note code (you may copy and paste from the note code page above)

Make sure the Address field is blank. Choose (TAMU EMAIL) for students and choose (BPP EMAIL) for employee appeals. If an email address is not available, you will need to choose a mailing address and print the letter out and mail it. The Email Delivery Format should be changed to (PDF File as Attachment). The Letter Template should be (TAMU Appeal Results).

Click [Finish]

When the letter pops up close it out unless it is a letter for mail and then continue to the next appeal. I use a highlighter on the Appeal Decision Worksheet to keep track of the appeals that have been posted.

Regulations, Enforcement, Adjudication & Collections *AND*Personnel Education & Development



Citation Appeals Process

The appeal process allows a customer to appeal a parking citation believed to have been issued in error.

The appeal form must be completed within 14 calendar days of the issue date of the citation. Appeals that are submitted beyond the fourteen-day period or appeals that are vague or incomplete will be rejected.

There must be **substantial and valid evidence** that the parking violation was not committed, or that it occurred due to circumstances beyond the customer's control. **Valid documentation of the evidence must be provided when the appeal is submitted.** When appealing pay by space violations, please submit your receipt or the last 4 digits of the credit card used to pay, including payments made by Parkmobile. Copies of bank statements will not be accepted.

The following reasons are considered as frivolous and not valid as a basis for appeal:

- Lack of knowledge of the regulations, for example, new to campus or have not reviewed regulations;
- Other vehicles were parked improperly;
- Only parked illegally for a short period of time;
- Stated failure of parking officer to ticket previously for similar offenses;
- Late to class or appointment;
- Inability to pay the amount of the fine;
- No other place to park.

Appeals may be filed online. Public access computers are available in computer access labs on campus, in many public libraries and at our Customer Assistance Center in 108 Koldus.

Regulations, Enforcement, Adjudication & Collections

Transparent and publicly available appeals program





October 17, 2016 UID:3046

CAMELLIA CT COLLEGE STATION, TX 77840

Notice of Parking Citation

6CJ196 Citation #: 166900335 License Plate #: 10/10/2016 7:49 PM TEXAS Issue Date: State: Improper Parking* MOPED Violation: Vehicle Make: Amount Due: \$30.00 BLACK Vehicle Color:

Permit #: 7M0T00530

Total Due: \$30.00

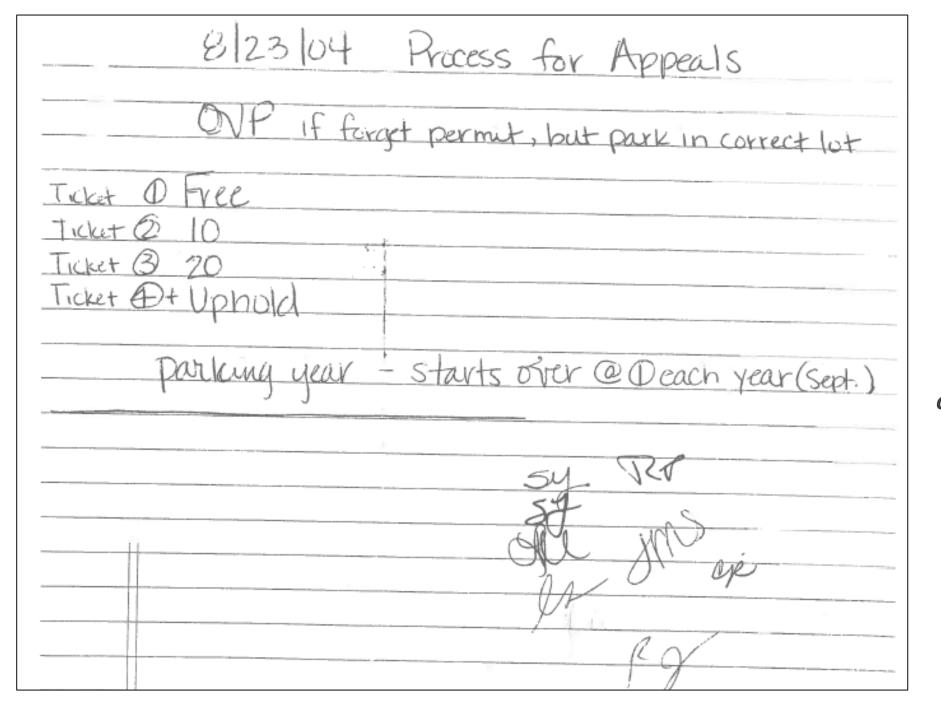
Our records indicate that you have an outstanding balance. Pay citations online. Use your VISA, AMEX, MasterCard, Discover, or ACH (online payment from your checking or savings account): https://transport.tamu.edu/account/paycitation/search.aspx. Online payment is available 365 days a year.

You may also make your payment at the Transportation Services business office located in 108 Koldus during the hours of 8:00 AM - 5:00 PM, Monday through Friday (except when the University is officially closed) or mail a check, money order, or credit card information to the address below. Checks must be made payable to TAMU; please include your citation number with payment sent by mail.

Regulations, Enforcement, Adjudication & Collections

Offers Appellants Access to Multi-Level Review Process





Personnel
Education and
Development

Provides formal instruction on functional responsibilities and procedures



DAYSHIFT ASSIGNMENT LOG

 DATE 01-06-2017
 336
 280
 264
 CSS
 398
 388

 OIC
 Asst.
 Dispatch
 Asst.
 LPR 5031
 LPR 5032

	Officer Area Assignments													
1	UA 99a, 99b, W-X Row, Ball St	2A 47, 50, 51, 57, 58	2B 15, 16, 54, 55	3 & 4	5 Asbury – Lot 30C	BUSH 41, 43, 111, 113, 110	6 30D, 30E	7	8A Lot 104 G Bush - Kimb	8B Kimb / 70	WCA 122 a-c, 107, 108, 112, 114 119	8C 18, 72, 73, 98, 116	9A 36 -101	9B 37-92
286	264	314	314	314	286	264	368	368	280	280	388	388	398	398

	Vehicles												
4643:	4742:	4743:	5014:	5015:	5016:	5017:	5041:	5042:	5043:	5056:			
XXX	XXX	XXX	XXX	XXX	XXX	XXX	XXX	XXX	XXX	Asst. OIC			
5092:	5093:	5094:	5099:	5175:	Giant:	Trek 1:	Trek 2:	Fuji 1:	Fuji 2:	Frontier:	Sierra:		
XXX	XXX	XXX	OIC	Supervisor	XXX	XXX	XXX	XXX	XXX	XXX	XXX		

Stationary	Time	Officer	Lo	t Counts	Time	Officer
					Wk 1 Mon & Wed	
LOT 48	1300	398/314	Area 7	60	1130 - 1330	
LOT 60	1300	280	Area 8B	74, 67	1130 - 1330	
LOT 62	1300	388	Area 8C	18, 73, 98	1130 - 1330	
			WCA	114	1130 - 1330	
			Area 9A	24, 36A, 36B	1130 - 1330	

Regulations, Enforcement, Adjudication & Collections

Conducts daily shift briefings





Is now the time for APO?







Say....YES! to APO

ACCREDITED PARKING PARKING ORGANIZATION

WITH DISTINCTION

Debbie Hoffmann, MS, CAPP
Texas A&M University Transportation Services
dhoffmann@tamu.edu